ICL Proposal Development Today?

The Present Interprets the Past for the Future







Proposal development is competitive team writing...

... which is very much like competitive team racing.

proposals as race cars and ...

agency solicitations as race tracks.



- Proposal narratives (the "story") are the vehicles that carry the ideas and vision (Often you can run them again!)
- Agency solicitations are the race tracks on which they run
- The PI's are the drivers, "the creative talent"
- Team's job: Help the driver deliver their best performance
- Good teamwork: communication, cooperation, knowing your teammates
- The analogy is not perfect





When I started at ICL...

- There was no Google
- There were no "Clouds" or "cloud services"
- Your online social network: email
- The preferred writing tool: MS Word
- There was no online proposal submission process
- "Computational Science" was a controversial thing
- But we were riding the Internet Tsunami!!







Some key competitive challenges

- Communication environment
 - E.g. Zoom, Slack, ...
- Technological Change on multiple fronts
 - Infrastructure being addressed is changing
 - Tools for building the proposals are changing
 - Al is changing everything!
- Institutional Change
 - The race track itself changes every year (New administration, new requirements, ...)
 - Scientific communities are changing: More interdisciplinary collaboration, new methods and tools, etc.
 - · Al is changing everything!
- So what were the key lesson's we learned about proposal development basics that we need to adapt to the new world that's coming?





Lesson 1: Develop "the story"

- Tell it in condensed form in the Intro
- Map the RFP requirements to the structure of the document so that reviewers can see where the relevant points are addressed.
- "Should" in the RFP usually means "must"; first, avoid being ruled out. Sometimes they want more than you can give in x pages.
- All good writing is by compression.
- Work on good fit between the story and agency
- You're trying to create a champion in the room





Lesson 2: Coordinate the budget and the narrative

- The narrative and the budget should tell one coherent story
- What will the agency fund?
- What is required to do the work?
- Consult with team on various "plans"
- Write a strong budget justification



Lesson 3: Project Illustration pg. 1

DARE

Project Description: Empil able Hybrid Systems

1 Introduction

The rapid and ongoing revolution in prof tuning the performance of a paralle shows conclusively that the wrong c to severe performance penalties, the application executes on scalable hybri of the program and a description of the example, the optimum task-granulari for smaller problems running on few Additionally, accurately tuning and msizes, which quickly becomes prohibit (DARE) project, we aim to discover a have helped to pioneer in the field of 1



Figure 1: Mutual refinement of topol DAG-structured task-based applicatio data need to be transferred between ta

Since the goal of DARE is to ir execution schedules of task-based pr prototype a software workbench—the we will test the hypothesis that, by usi refines the hardware topology model, execution schedules that enable us tructured) task-based programs, matells us that topology analysis, kerne cannot be connected in a traditional propose an incremental? I treative proc

PAPlex

1 Introduction

For more than a decade, the world of high monitoring library to help implement the it, you cannot improve it." Widely deploy the hardware performance counters avail software infrastructure in every application improving performance can be mission for experiments in Computer Science. I systems that combine multicore CPUs a other interconnects-as well as the emer duced data movement as a primary progr PAPI. Many new performance indicators tending PAPI to monitor performance-cri processors, including on-chip communication agement logic, will enable tuning for mor more importantly, contention for these " application performance.

At the same time, in order to enable cr and integrated modeling and analysis o tire hardware-software system, PAPI i be extended to expose performance me key software components found in the H ware stack, such as numerical libraries, tion frameworks, and parallel runtime Although they are now treated as blac having a standard window for viewing mance events defined by these compon be critical to achieving the performance ficiency goals of next generation applic the scale and complexity of platforms co grow.

As the name suggests, the goal of the "P, project is to enhance and extend PAPI sure the wide range of new hardware a ware events on the extreme scale platfo will form the basis of exascale computi proposed improvements to PAPI-EX will to continue its essential role in enabling I formance analysis and optimization. TI especially true for the large and diverse c of PAPI-based performance tools on whi users now depend, including TAU, HPC As the principal designers of PAPI, and te well positioned not only to solve the inte tegrate critical PAPI enhancements that s The work required to accomplish these o

SparseKaf

1 Introduction: Motivation and Overview

The use of sparse direct methods in computational sci LU factorization) can be used to find solutions in n linear systems, sparse linear least squares, and eigenw a broad spectrum of large scale applications (see Sec. and the properties of the hardware platforms on w Because they hold out the promise of delivering mu Hybrid Multicore Processors (HMPs)—multicore pror Xeon Phi cores—are poised to dominate the landse to extreme scale systems that consist of Multiple Hy high-speed network. In the SparseKaffe project desci pyramid, we aim to surmount the research challenges the power and energy efficiency that these platforms

Those challenges begin with the fact that efficien neous algorithms—a term that we use to describe alg the specific strengths of the hardware components avitons on the critical path of an algorithm may be more while highly parallel computations, may be more st matrices demonstrates that a combination of new alg bring large performance improvements over legacy equations [43], least square problems [44], eigenval same time we were already able to achieve a factor prototype sparse QR factorization [111].

Building on this approach, the name of our proje Scheduling and Execution of Kernels with Auto-tuna computing on heterogeneous architectures—encapsu to create fast and efficient sparse direct methods for t

Our goal is to develop high-performance parallel sparse direct methods (multifrontal QR, Cholesky, and LU factorization) with irregular and hierarchical structure that can exploit MHMPs to achieve orders of magnitude gains in computational performance, while also paying careful attention to the energy requirements. Such algorithms will enable us to create a robust suite of open-source, high-performance software that others can use to solve their applications. To achieve this goal, we will focus efforts on the following objectives:

DAG Generation

Subtree Schedulers
Fast Dense Factorization

ficient Assembly

Efficient BLAS Kernels

Scalable Scheduling

Figure

BONSAI

BONSAI: An Open Software Infrastructure for Parallel Autotuning of Computational Kernels

1 Introduction

While hybrid systems that incorporate accelerators, such as GPUs and coprocessors like Xeon Phi, can deliver dramatically better floating-point performance, memory bandwidth, and power efficiency than traditional CPUs, they also make it far more difficult to optimize (or "tune") the execution of the diverse collection of computational kernels that do the majority of heavy lifting in applications across nearly every field of science and engineering. Tuning these kernels for accelerators is far more difficult because, as compared to standard multicore CPUs, these processors are much more complex in terms of concurrency (with thread counts a thousand fold higher), and much more inscrutable to the developer in the way they schedule resources. Consequently, the three traditional approaches to kernel optimization—compiler-based program transformations, manual tuning, and sequential autotuning-all meet with significant limitations when applied to accelerator systems. In the NSF-funded Benchtesting Environment for Automated Software Tuning (BEAST) project, we designed, prototyped and validated a novel methodology that makes the rapid and efficient tuning of computational kernels on accelerators both feasible and sustainable [4, 17, 22, 29, 31, 45]. In the BEAST Open Software Autotuning Infrastructure (BONSAI) project described below, we propose to use the knowledge and the software that resulted from our research to create a modular, easy to use software toolkit that will enable domain scientists and library developers to efficiently explore and optimize the execution of a wide variety of computational kernels on current and future hybrid platforms (Figure 1).

We call our new approach to optimization "benchtesting" because it generalizes the performance testing model used for traditional benchmarking. This generalization combines an abstract kernel specification and corresponding correctness test, as used by traditional benchmarking, with automated test runs and the use of standard data analysis tools, in order to create an autotuning process that overcomes the limitations of conventional optimization strategies on hybrid platforms. The results of the BEAST project showed 1) that this method is general enough to encompass a diverse collection of kernels that have been identified as fundamental to computational science [4, 17, 29]; 2) that it can generate, in a semi-automatic way, implementations of those kernels with excellent overall performance on different acceler-

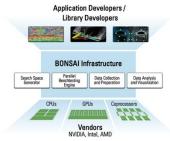


Figure 1: Overview of BONSAI project

ator platforms (CUDA for NVIDIA, OpenCL for AMD) [45]; and 3) that it can provide insight into why different implementations of a given kernel have the performance profiles that they do on given architectures [4]. But as we explain in detail below (Sec. 2.2), the key lesson learned was that the secret to unleashing the transformative potential of this methodology is the application of parallelism to both the compilation and the execution/data collection phases of the benchtesting process. Accordingly:

The goal of the BONSAI project is to develop a software infrastructure for using parallel hybrid systems at any scale to carry out large, concurrent autotuning sweeps in order to dramatically accelerate the optimization process of computational kernels for GPU accelerators and manycore coprocessors.

2 strategies: Illustrate either big idea or big impact

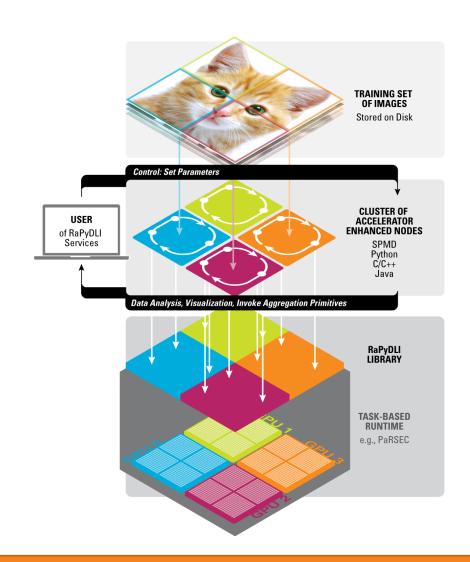






Lesson 3: Illustration on page 1

- Developing the illustrations helps the Pls understand their story
- Illustration provides a map of the story you're telling
- It's neither a necessary nor a sufficient condition for success
- It's just a competitive edge; proposal must be strong in other respects









Lesson 4: Managing the pipeline

- Submit too many proposals:
 - Burn out; quality of the proposals erodes
 - Not enough research gets done
 - Have to participate in the "ecosystem" in order to succeed.
- Submit too few proposals
 - If we miss a few, the pipeline goes dry, we crash.
- Message: Choose wisely and do it right
 - Match the proposal with the solicitation
 - Half-hearted efforts aren't really worth it
 - Money is not enough: Make sure someone wants to do the work
 - It often takes more than 1 try to get it right
- Sometimes we have to go for it, regardless
- The main question: How do we use AI to do all this stuff more effectively





Some possible uses of Al

- Research current trends and the state of the art
- Create "Red team" proposal review simulator
 - Input the solicitation
 - Describe the expected reviewers (Use reviewer "persona" prompts)
 - Describe the trends and state of the art
 - What questions, criticisms, or suggestions does it see?
- Upgrade proposal formulation and impact
 - With multiple authors, it's hard to make the story smooth and consistent
 - All good writing is rewriting
 - The painful pieces: Related work, Broader Impacts
- Evaluate fit with and potential for target environments
- How are the agencies using AI in their program development and proposal review process?





Full Disclosure: I asked AI how to use AI

My prompt to ChatGPT:

We are writing a proposal for federal funding in the area of software research for highperformance computing and computational science. We view proposal development as a competitive team writing process. Important elements that go into that process are as follows:

- Evaluate the current state of the art to determine if our proposed project is seen as innovative.
- Develop alternative ways to present the narrative to maximize its impact on expected reviewers.
- Review the draft proposal in light of the funding solicitation to assess whether it meets the criteria for success specified by the solicitation. This review would involve using an Al model for a "Red Team" critique.
- Assess the proposed software technology for how well it fits the targeted environment, such as issues with interoperability, portability, duplicate functionality, and so on.
- Review and analyze previous grants awarded under the targeted federal program to identify common factors that contributed to their success.

Two questions:

- 1. How, if at all, might Al be used to address these areas of concern?
- 2. What other tasks is AI being used for, or could be used for, in the writing proposals in this area?





